

# Continuous Integration and Defense In Depth

Experiences at Microsoft

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For more about patterns & practices: <http://msdn.microsoft.com/practices/>

My blog: <http://ademiller.com/tech/>

## The Plan...

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- What is CI?
- A short story
- The nuts and bolts
- Defense in Depth
- Why CI isn't about building anything
- Is it worth it?
- Being Successful with CI



## A Plan?

“No plan survives first contact with the enemy”

Helmuth Karl Bernhard  
Graf von Moltke (1800 –1891)



Stop me. Ask questions. Tell me if you've heard it all before or you want to hear about something else!

# What is CI?

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Continuous Integration explained

## What is CI?

- ◉ Having your cake and eating it
- ◉ A free lunch
- ◉ Developer nirvana
- ◉ The agile gateway drug



There's a lot of good things about CI:

It's very low cost to adopt

It can spread within your organization virally

It's (fairly) easy to articulate the cost-benefit (to management)

If you are trying to get people to think about adopting better development practices (like agile) then in my experience CI is a good way to build credibility! It has a very high success rate.

Photo: <http://www.sxc.hu/photo/982974>

## Continuous Integration is...

Continuous Integration is the practice of integrating your code into a shared repository as frequently as possible, *without breaking the build.*

The practice of CI is often used in conjunction with a CI Server, but it is possible to practice very simple CI without a CI Server.

For example every developer gets the source tree and merges changes rebuilds and runs tests before committing

# How might I go about it?

- Martin Fowler's Practices of CI:
  - Maintain a single source repository
  - Automate the build
  - Make your build self-testing
  - Everyone commits at least once a day
  - Every commit should build on the CI server
  - Keep the build fast
  - Test in a clone of the production environment
  - Make it easy for anyone to get the latest executable
  - Everyone can see what's happening
  - Automate deployment

<http://www.martinfowler.com/articles/continuousintegration.html>

Who is Martin Fowler?

Chief Architect at ThoughtWorks

Author of numerous books, including Refactoring & Planning Extreme

Programming

With Kent Beck, one of the first people to publish on the subject of CI



## CI is also...

- One of the easiest agile practices to adopt



All you need is a reasonable machine to host the server and one person willing to set it up and keep it running.

After 2-3 weeks people will start to see value in it.



# A Short Story

“Continuous Integration and  
Visual Studio 2005”

Or...

How I learned to stop worrying  
and love the CI server



The very short story...

We had a massive check in process which meant that it could take hours to submit even the smallest change.

We adopted CI and this cut our debt by a huge margin, ~4 hours to under an hour.

Other sub teams within my group started to use the same process and piggy back on our server!

## The nuts and bolts

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Setting up a Continuous Integration server

## Setting up the Server

- Pick a CI tool
  - Visual Studio Team System Team Build
  - CruiseControl.NET
  - TeamCity
- “Install” dependencies
  - .NET x.x
  - Windows SDK 6.x?
  - Environment variables and settings
  - permissions
  - Check into tree where possible
- Fix your build script

CC.NET and TeamCity are very lightweight. Ideal for small team CI.

TeamBuild has many more features for larger projects and teams:  
support drop management and scheduling  
multiple build machine support (in VS2010)  
visual designer for Windows Workflow (in VS2010)  
gated check-in (in VS2010)

In the process of doing this you'll gain a better understanding of your application dependencies

Fix a load of issues with your build environment

I'm not going to show you how to setup a CI server or really dig into which one to use (see appendix).

Download/install on and read the manual!

# Writing the Build Script

- This is where the real work is!
- One build script (to bind them all)
  - Runs on CI server
  - Runs on the desktop
  - 100% fidelity



100% fidelity is *really* important!

You will waste a lot of time chasing down build breaks that only happen on the server otherwise.

If you make it easy to run a subset of the CI build locally developers will do this before checking in. But you have to make it easy!

# Writing the Build Script

## The obvious stuff...

- Sanity checks
  - Dependencies
  - Project settings and configurations
- Clean – I mean really clean!
- Compile
- Test
  - Unit tests
  - Acceptance tests

I don't like the default VS clean behavior.

It leaves a lot behind. I implement a custom build target that tries to remove everything in bin, obj etc.

Sanity checks like...

- All project files are configured correctly?
- Rogue solution files
- Correct dependencies are installed?

All of this you might reasonably expect the developer to be running locally *before* they check in.

# Writing the Build Script

The real payoff...

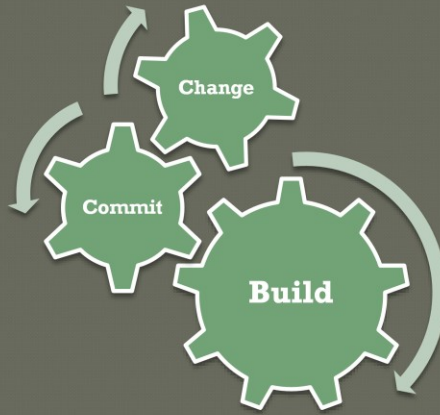
- Static analysis
  - FxCop
  - StyleCop
  - Duplicate code analysis
  - Other statistics and metrics
- Code coverage
- Deploy or build installer
- Test installer
- Publish statistics and metrics

Other statistics and metrics like...

- FxCop & StyleCop warnings and errors
- LOC for product vs. LOC for tests
- "TODO"s

The goal is to drive these metrics to 100% or 0% over time and then "lock" them by causing the build to fail.

## Demo: Running CI



Here I demo:

- Open project

- Make a change

- Run sub-build locally (build and some unit tests) from the IDE or command line

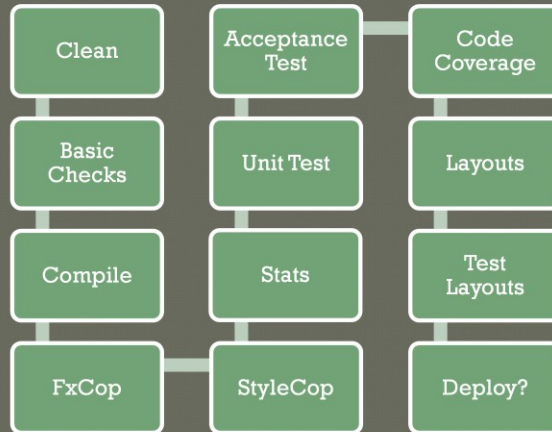
- Check in

- Do something else... while the build finishes

- Review the results in the UI



## Demo: What Just happened?



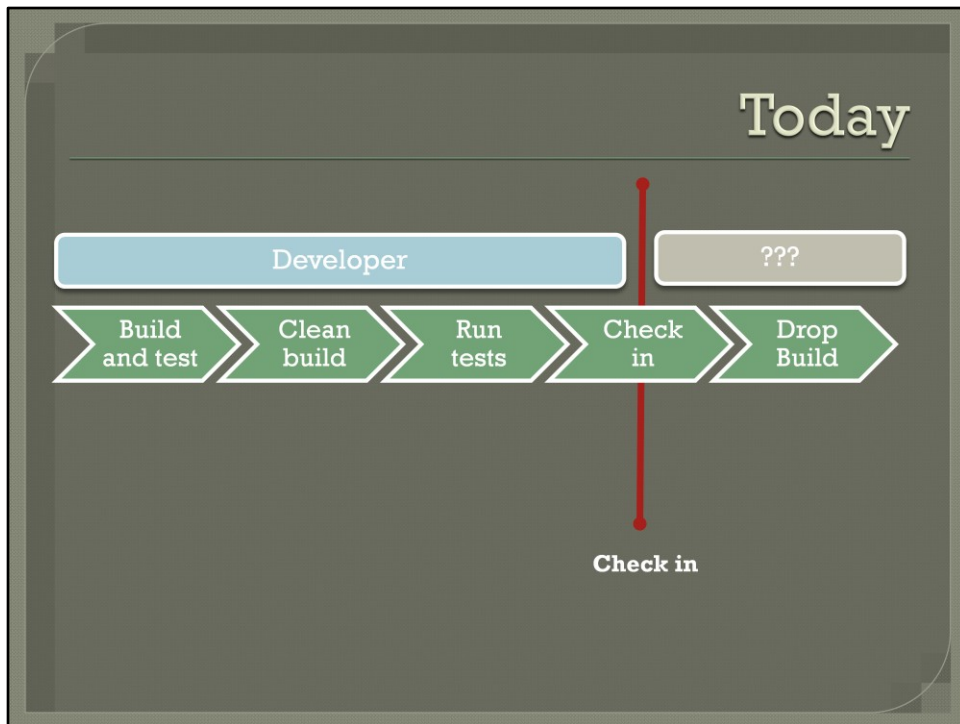
All this stuff happened when I pressed the submit button and I did NOTHING!

Let's review the build script...

## Defense in Depth

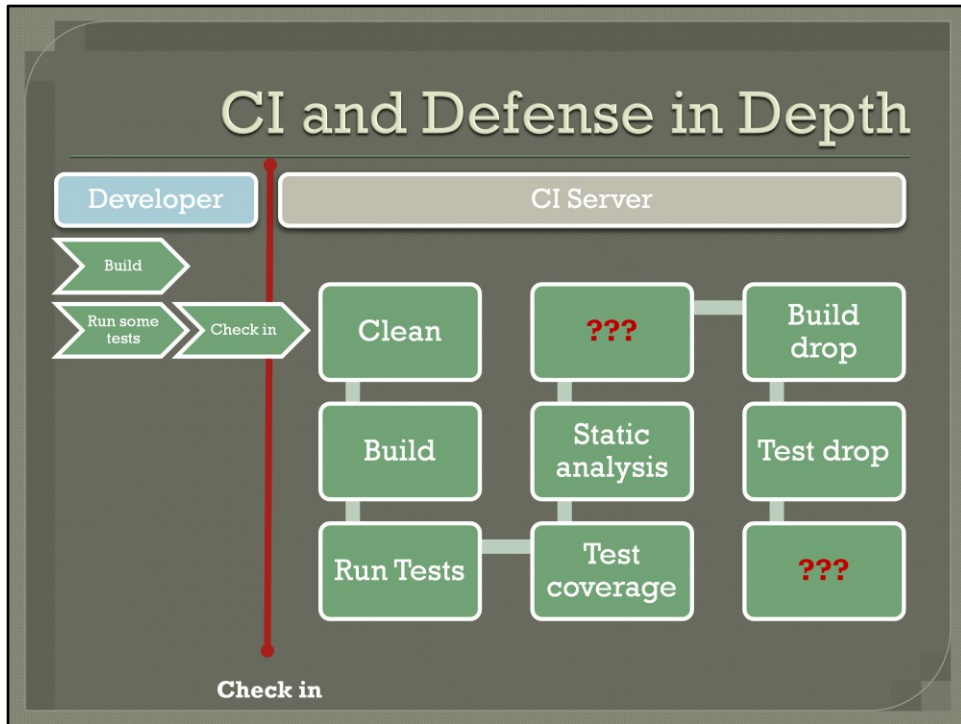
Improving quality with CI

Here's another way to think about this...



Without CI we have to add further developer TAX as we add more tests.

Remember the Visual Studio story? This tax was *hours per check in!*



With CI I have to modify the build and setup the CI server but after that the cost is very low... ALMOST FREE!

Welcome to the free lunch!

# Why CI isn't About Building Anything

Big Visible Charts

So now we understand what CI is and how you can use it to improve quality.

You can also use it to improve your team using Big Visible Charts

## Big Visible Charts

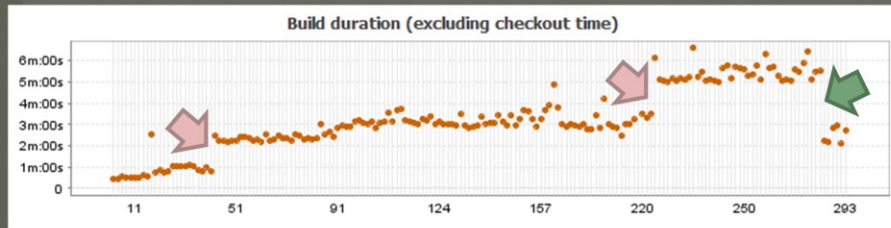
*“A simple chart on the wall can bring important information to the attention of the team, the customer, and everyone else who passes through the area.”*

- Ron Jeffries

Big Visible charts should really be on a wall in your team space but the CI server comes close, especially if you have it setup with a system tray tool to notify developers when the build breaks.

You can always print off a chart and stick it on the wall.

# Big Visible Charts and CI



- Charts are transient
  - Remove them when the problem is solved
  - Move on to the next problem area
- Track trends over time

What happened in this chart.

I added more and more tests (good)

The build took longer and longer (bad)

Eventually the chart embarrassed me so much I made some of my tests a lot faster.

Note: All my unit tests run in << 1s but I had a couple of acceptance tests that took a lot longer especially when running to gather code coverage data. This was the problem.



## Is it worth it?

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Or...

How to convince your boss to let you do  
(yet another) crazy thing

# What's the Problem?

This is the sales pitch...

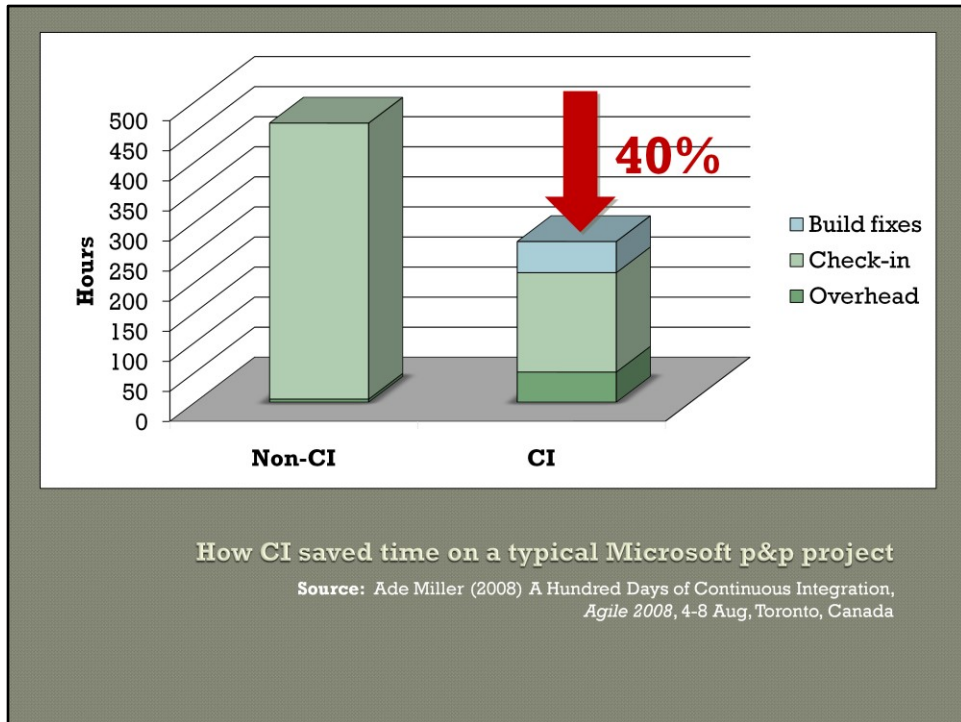
- Quality issues?
- Integration failures?
- Long cycle times?
- Risky project?

The three step guide to win over key decision makers:

- 1) Identify the problem
- 2) Sell a solution to a problem not a practice
- 3) Back up your statements with evidence

Try and pitch it as solving a problem *not* "I want to do CI because it's GOOD".

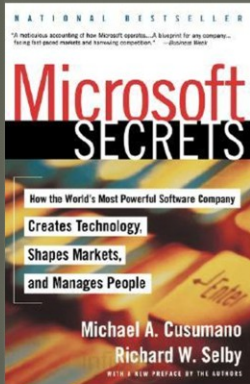
It is good but middle managers with pointy hair (like me) need something they can grasp.



You can download the paper from my web site.

<http://www.ademiller.com/blogs/tech/about-2/>

## Also used by...



- Not a new idea. XP simply popularized it
- Microsoft Secrets (1995)
- CI has seen significant (re)adoption at Microsoft

I'm not saying Microsoft invented CI but they have always had a "build every day" culture which has now seen significant adoption of CI.

# Being Successful with CI

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Some proven practices

## Team Practices

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- Setup a CI server on day one
- Make sure you have a high end machine
- Test and measure what's important
- Build up a defense in depth
- Don't be afraid to change your tests and metrics over time
- Drive bad metrics to zero and keep them there
- Run multiple CI builds if needed

## Developer Practices

- Treat warnings as errors
- Everything stops when the build breaks
  - Build a “Stop the line” culture
- You break it you fix it!
- Don't check in and go home
- Practice Test Driven Development
  - Red, Green, Refactor, Integrate!
- No overnight check-outs allowed

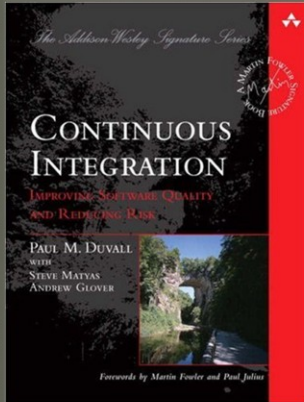
The build server is the only one that counts!

“It works on my machine” More on what this means here:

<http://www.ademiller.com/blogs/tech/2008/06/it-works-on-my-machine-award/>



## Other Resources



- Good read
- Not .NET specific
- Lots of good ideas for beginners and experts

Team City is available from JetBRAINS:

<http://www.jetbrains.com/teamcity/>

They also offer a free hosting service for OpenSource projects on CodeBetter.com. For details see this blog post:

<http://codebetter.com/blogs/james.kovacs/archive/2009/02/24/announcing-teamcity-codebetter-com.aspx>

# Slides and Other Cool Stuff

<http://ademiller.com/tech>

- This and other decks
- Experience reports

<http://microsoft.com/agile>

- White papers
- Videos of the p&p team rooms

[ade.miller@microsoft.com](mailto:ade.miller@microsoft.com)



## Questions? Feedback?

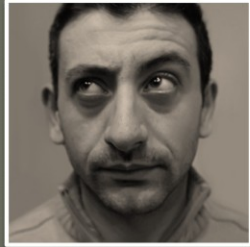


Photo credit: <http://www.sxc.hu/>

I'm done!

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Stock photo:

<http://www.sxc.hu/photo/728931>

<http://www.sxc.hu/photo/418215>

# Appendix

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## Visual Studio Team Build

- Fully featured CI server built on .NET
- Executes MSBuild projects
- VSTS shell based interface
- Integrated with TFS data warehouse for reporting
- Built in drop management
- Post Orcas Power Tools
  - System tray applet
  - Vista sidebar support
  - DevEnv.exe custom task

More details of Team Build can be found on MSDN:

[http://msdn.microsoft.com/en-us/library/ms181710\(VS.80\).aspx](http://msdn.microsoft.com/en-us/library/ms181710(VS.80).aspx)

## CruiseControl.NET

- CI server built on .NET
- Support for multiple source code repositories, including TFS
- Extensible XML based configuration
- Executes NAnt and MSBuild projects
- Web-based dashboard
- System tray based notifications

CruiseControl can be downloaded from:

<http://cruisecontrol.sourceforge.net/>